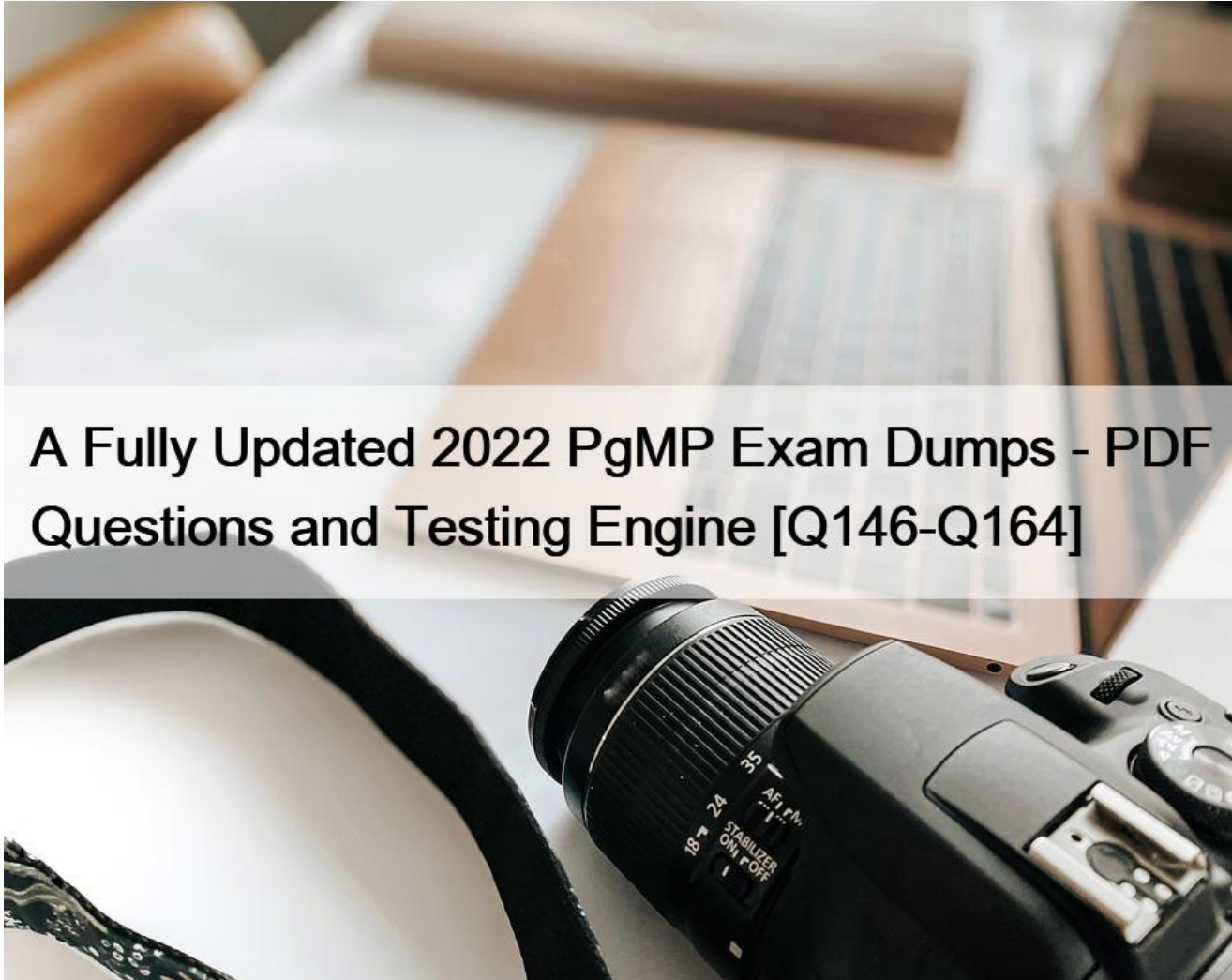


## A Fully Updated 2022 PgMP Exam Dumps - PDF Questions and Testing Engine [Q146-Q164]



### A Fully Updated 2022 PgMP Exam Dumps - PDF Questions and Testing Engine Easy Success PMI PgMP Exam in First Try QUESTION 146

Your program has a budget at completion of \$1,550,000 and is expected to last one year.

Currently your program is 45 percent complete and has spent \$725,000. According to the program schedule you are actually to be fifty percent complete by this time, but due to some vendor delays your program is running just a bit late. Based on this information which is performing worse, the cost or schedule?

- \* The schedule is performing worse because the SPI is .90
- \* The cost is performing worse because the EAC is \$1,611,111.
- \* The schedule is performing worse because the SV is -\$27,500.
- \* The cost is performing worse because the CPI is .96.

Section: Volume A

### QUESTION 147

You are the program manager for your organization. Your program has a budget of \$750,000 and is expected to last one year. The program is currently 30 percent complete and has spent \$245,000. The program is supposed to be 40 percent at this time. What is the cost performance index for this program?

- \* .83
- \* -\$20,000
- \* .91
- \* Negative ten percent

Explanation/Reference:

### QUESTION 148

A program completes all component projects and all identified benefits are being delivered. However, the program sponsor is concerned that long-term benefits may not meet organizational performance parameters.

To ensure the realization of long-term benefits, what should the program manager use?

- \* Benefits register
- \* Benefits sustainment plan
- \* Benefits management plan
- \* Benefits transition plan

### QUESTION 149

Which of the following tools/techniques keep program managers and executives informed of the program's progress?

- \* Component analysis
- \* Expert judgment
- \* Review meetings
- \* Capacity planning

Section: Volume C

### QUESTION 150

What percentage of communication is nonverbal?

- \* 55 percent
- \* 50 percent
- \* 90 percent
- \* 45 percent

Section: Volume A

### QUESTION 151

You are the program manager of the NHQ Program. You are working with your program team to ensure that the work in the program is done accurately and according to scope. You are also reviewing the team inspection process that will need to be done to ensure that the work is being done according to the scope. If the work is found to be defective it will need to be corrected before the program customers can inspect the work. What process are you completing to ensure that the work is done accordingly to scope?

- \* Quality control
- \* Scope verification
- \* Quality assurance
- \* Planning

### QUESTION 152

Martha is sharing her experience of her last project as the project manager. She tells that when she presented customer a formal acceptance and sign-off document, they refused to sign, claiming that the product does not meet their expectation. Taking which of the following steps could have been prevented the situation? Each correct answer represents a complete solution. Choose all that apply.

- \* Performing quality inspections regularly
- \* Archiving sign-off at important milestones
- \* Documenting the requirements
- \* Completing the project behind the schedule

### QUESTION 153

A program has a budget at completion of \$1,250,000 and has already spent \$425,000. The program is running late due to some vendor delays; the program is only 30 percent complete though it was scheduled to be 45 percent at this time. Based on this information how much more money will this program need to finish?

- \* \$978,445
- \* \$919,325
- \* \$991,667
- \* \$987,544

### QUESTION 154

You are the program manager for your organization and you are dealing with your program stakeholders. You are explaining to them, along with your program team, how certain activities in the program may cause delays in the schedule if the associated risk events come into play. The cost of impact of the risk events are minimal, but the schedule impacts could be bigger. The stakeholders are concerned about delaying the schedule beyond a given due date for the program. They would like you to determine if it is possible to add more labor, use a higher grade of material, or hire some consultants to ensure the risks do not occur in the program. They are not much concerned about the cost of the solution as long as the solution or identified risks do not delay the program completion. What type of risk response are your program stakeholders recommending in this situation?

- \* Avoidance
- \* Mitigation
- \* Transference
- \* Workaround

### QUESTION 155

A program to implement a new payroll processing system at a healthcare company is nearing completion and is under budget.

What should the program manager do next?

- \* Request permission from the program governance board to initiate program closure activities.
- \* Present additional opportunities to the program sponsor.
- \* Apply the remaining budget to operational activities.
- \* Apply the remaining budget to deferred enhancement requests.

### QUESTION 156

A program manager is identifying and verifying risks as outlined in the risk management plan. The results will be recorded in which of the following?

- \* Risk register
- \* Risk monitoring and control
- \* Risk response planning
- \* Risk mitigation strategy

### QUESTION 157

Which of the following increases when one fast tracks the project?

- \* Resource
- \* Risk
- \* Cost
- \* Communication

### QUESTION 158

A multiyear program is ready to conclude. It has achieved all business objectives and is delivering its intended benefits. However, the program sponsor is not willing to sign the formal program closure acceptance document and the program continues to incur operational costs.

What should the program manager do next?

- \* Ask the finance department to increase the program budget
- \* Escalate the issue to the program governance board
- \* Ask key stakeholders to influence the program sponsor
- \* Direct component project managers to archive all relevant project documents

Section: Volume D

### QUESTION 159

A Project Manager has been working on quality process of a project at a major electronics manufacturer. This manufacturer is involved with various government and defense contracts as well. The Project Manager discovers that an employee has been reselling some repair material that he has declared as scrap material because they were discontinued, at a small profit on the internet. The item is very costly. What should the Project Manager do?

- \* Report this to the company
- \* Report this to Homeland Security
- \* Report this to General Accounting Office (GAO)
- \* Report the employee to the local authority

### QUESTION 160

A program manager is identifying and verifying risks as outlined in the risk management plan.

The results will be recorded in which of the following?

- \* Risk register
- \* Risk monitoring and control
- \* Risk response planning
- \* Risk mitigation strategy

Section: Volume D

### QUESTION 161

In your program you must adhere to Six Sigma as part of your organization's enterprise environmental factors. There is terminology, reports, and measurements that you are expected to use as part of your program. Six Sigma is an example of what program management process?

- \* Quality control
- \* Process improvement
- \* Scope verification
- \* Quality assurance

### QUESTION 162

You are the program manager of the OFE Program. You are working with your program team and project managers to ensure that there is consistency in the execution of the program plan. You stress that the work has been planned and now the team must accurately complete the work. You want to ensure that the work is done correctly the first time in the program. What type of process are you stressing to your program team and project managers?

- \* Quality assurance
- \* Scope verification
- \* Quality control
- \* Process improvement

### QUESTION 163

A program is in its execution phase when a component project manager suggests a potential change that could increase the financial benefit of the program. The program manager is hesitant to submit a change request, as it would extend the program schedule and require a scope change.

To whom should the change request be presented?

- \* The program governance board
- \* The program customer
- \* The program management office (PMO)
- \* The project governance board

### QUESTION 164

Robert's program is slipping on its schedule and management has asked that Robert find a method to compress the duration of the program. What approach could Robert take that would not dramatically add risks to program if he added labor to the effort-driven activities within the program?

- \* Lead time
- \* Crashing
- \* Lag time
- \* Fast tracking