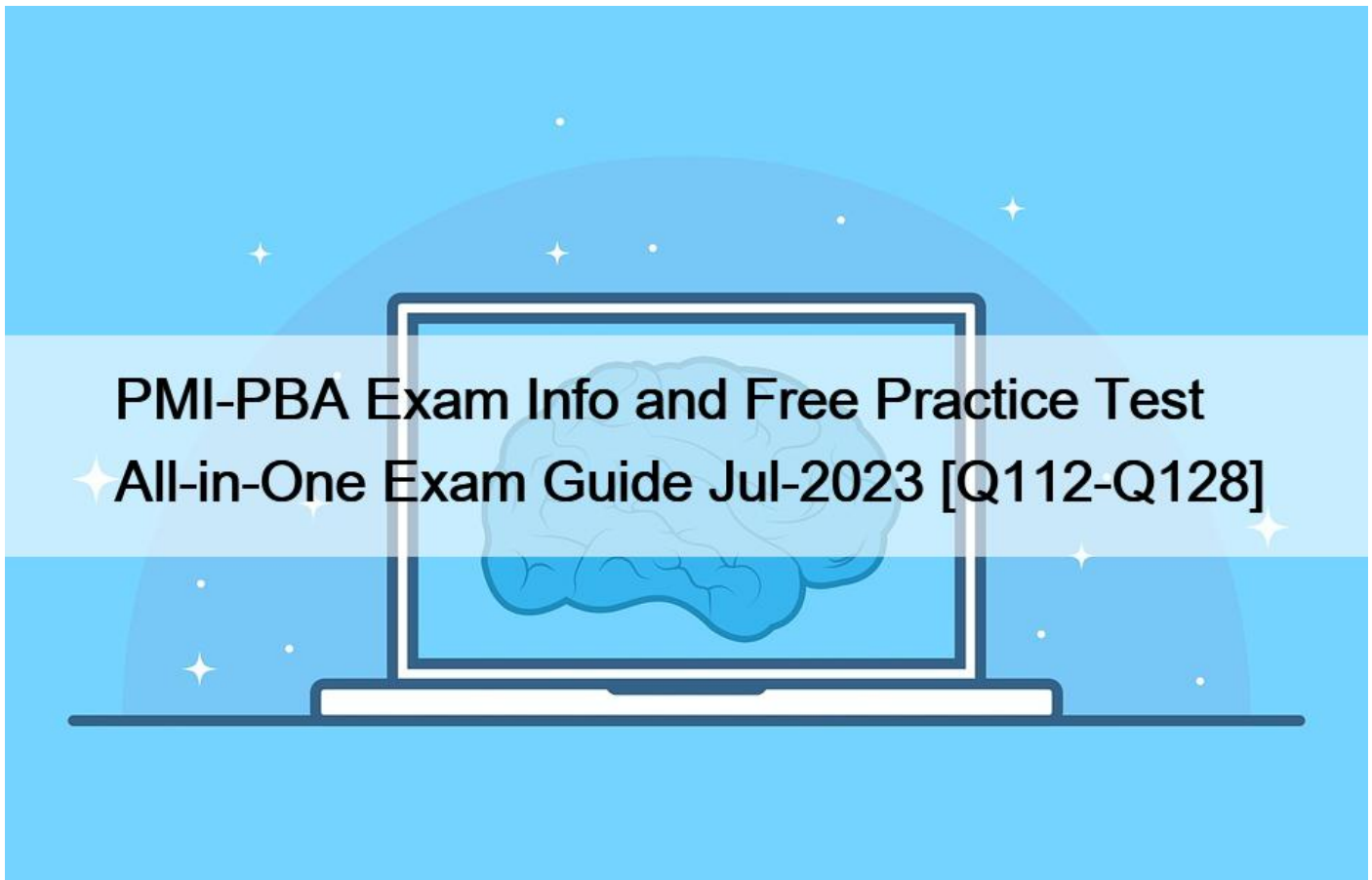


PMI-PBA Exam Info and Free Practice Test All-in-One Exam Guide Jul-2023 [Q112-Q128]



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Exam Structure and Outline

The PMI-PBA test consists of 200 questions, and only 175 of them are scored. The remaining 25 items are known as pre-test and they don't affect your final result. The duration of the computer-based exam is four hours. During this period, there's no scheduled break. You can still take it if needed but note that the exam clock will continue ticking.

QUESTION 112

A business analyst is documenting the acceptance criteria to support a minor modification in a user portal. The analyst submits the criteria for review, but it is deemed incomplete and returned.

What could have caused the documentation to be returned?

- * The analyst performed forward and backwards traceability.
- * The analyst failed to gather any baseline information.
- * The analyst did not include the scope document in the acceptance criteria paperwork.

- * The analyst utilized user stories as a requirements document tool.

QUESTION 113

In order to reduce product and project risk for a large, complex project, a business analyst is asked to help develop a change process that includes formal authorization and tracking throughout the life cycle of the project. The business analyst needs a capability that will help ensure that the product conforms to approved requirements, changes can be documented, and the status of each change can be reported.

What should the business analyst use?

- * Traceability matrix
- * Context models
- * Configuration management system
- * Work breakdown structure

QUESTION 114

A business analyst in organization Y is assigned to elicit requirements in a project within a defined timeline.

The business analyst has identified and invited key stakeholders to a requirements workshop. However, the stakeholders are not giving clear and concise requirements; their opinions about requirements are changing and conflicting with each other in the meeting. In the end, the business analyst could not elicit and define the requirements and therefore adjourned the meeting.

Which tool or technique could have been used by business analyst to avoid this situation?

- * Prototyping
- * Document analysis
- * Decision tree
- * Surveys

QUESTION 115

The project sponsor needs to know which requirements will be implemented. Which of the following would be the most valuable for a business analyst to provide?

- * Requirements traceability matrix
- * Requirements impact analysis
- * Requirements management plan
- * Requirements baseline document

QUESTION 116

Which tool is the most appropriate to aid in development of measurable and actionable requirements for a new project?

- * Use case diagram
- * Activity-on-node diagram
- * Network diagram
- * Entity relationship diagram

QUESTION 117

A firm implements SharePoint and the business analyst creates the requirements to develop a business analysis repository. In the requirements, the analyst describes a detailed workflow that includes appropriate stakeholders receiving email notifications of

certain activities. The SharePoint team needs to know which activities should trigger the notification workflow.

Which workflow trigger should the business analyst incorporate?

- * Changes to test cases traced to requirements
- * Change through project life cycle
- * Any change to the requirements matrix
- * Changes to stakeholder memberships

QUESTION 118

After several meetings with different groups of users, a business analyst has gathered the requirements for a large IT project. Now, the business analyst needs to document those requirements in a way that is clearly understood by the development team and provides enough information to check if the requirement has been met.

Which of the following would work best in this case?

- * Flow chart
- * Prototyping
- * User stories
- * Functional specifications

QUESTION 119

What should the business analyst do to ensure that all requirements meet a quality checklist before the development and testing phase?

- * Negotiate with the client to standardize the requirements.
- * Assign a verification method to each requirement.
- * Validate the requirements deemed important by the stakeholders.
- * Obtain approval from engineering for partial testing of the requirements.

QUESTION 120

For a large, highly complex project with significant risk, which elicitation technique should be used to analyze input to and output from the product?

- * Interface analysis
- * Risk analysis
- * System analysis
- * Dependency analysis

QUESTION 121

After a project was delivered, the business analyst learns of a project objective with no associated requirement. What would have helped determine this issue before delivery?

- * Context diagram
- * Use cases
- * Tracing requirements
- * Process flow

Explanation/Reference: <https://www.pmi.org/learning/library/top-five-causes-scope-creep-6675>

QUESTION 122

A company is in the final phases of implementing a project for a client. Which tool or technique could the business analyst use to iteratively validate the solution?

- * Expected vs. actual results
- * Expected vs. actual costs
- * Schedule variance
- * Quality variance

QUESTION 123

A company's management team has decided to deploy a new product. However, there is concern that users may not accept a new product that forces them to change existing practices.

The business analyst should:

- * delay the application's deployment until the conflicts have been resolved.
- * voice user concerns to management and recommend that the project be closed.
- * adhere to the project plan to achieve project objectives.
- * clearly communicate project objectives and attempt to defuse tensions.

QUESTION 124

Which of the following is an example of a functional requirement?

- * The system can be accessed from multiple locations.
- * The system can handle 3,000 user requests concurrently.
- * The system is able to require passwords.
- * The system provides an user-friendly interface.

QUESTION 125

After analyzing a set of requirements documents, it is determined that the requirements are not yet ready for peer review. This was most likely caused by:

- * some requirements having not yet been discussed in a work group session.
- * the requirements documents having not yet received sign-off from the sponsor.
- * the requirements not providing all of the information needed to define the work.
- * the requirements' reference codes not tracing to the attribute numbers in the work breakdown structure.

QUESTION 126

A new business analyst has taken over on a project that is in the development phase. The project manager is looking for an update on requirements status.

What should the business analyst use to help communicate the status?

- * Business analysis plan
- * Traceability matrix
- * Project charter
- * Communication plan

Traceability and Monitoring domain includes the activities related to managing the life cycle of requirements.

The tasks within this domain comprise the continuous monitoring and documenting of requirements as well as the communication of the requirements status to stakeholders.

QUESTION 127

When a business analyst uses subject matter experts to define roles and identify influencers, which project artifact is created or updated?

- * SWOT analysis
- * Stakeholder register
- * Stakeholder management plan
- * RACI matrix

QUESTION 128

A business analyst has incorporated all the relevant feedback from stakeholders in the business analysis plan.

Which next step should the business analyst take?

- * Start documenting requirements
- * Start implementing the project.
- * Obtain approval on the plan.
- * Store the document for safe keeping

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