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QUESTION 123

Which is a purpose of the Closing a Project process?

- * Authorize the final stage of the project
- * Confirm that all benefits defined in the Business Case have been achieved
- * Recognize whether objectives set out in the original Project Initiation Documentation have been achieved

* Delegate day-to-day management of the end of the project to the Project Manager Section: Volume A

QUESTION 124

How does the project board use the 'manage by stages' principle to control the project?

- * By approving the project management team
- * By reviewing project viability at defined intervals

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- * By ensuring that the benefits are managed and controlled
- * By reviewing previous project closure documentation

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Explanation/Reference: http://prince2.wiki/Manage_by_stages

QUESTION 125

Which of the following take place before the initiation of a project?

1. Appoint the Executive

2.Capture requirements

3.Develop the Project Brief

4.Develop the detailed Business Case

- * 1, 2, 3
- * 1, 2, 4
- * 1, 3, 4
- * 2, 3, 4

QUESTION 126

Which is a purpose of the business case theme?

- * To identify which role is responsible for producing the business case
- * To identify the project's outputs
- * To establish the controls to manage changes that may impact the project benefits
- * To establish a viable investment proposition

The purpose of the Business Case theme in PRINCE2 is to establish a viable investment proposition. It justifies the investment in the project through an ongoing assessment of benefits, costs, and risks, ensuring that the project remains desirable, viable, and achievable throughout its life.References: PRINCE2 7 Foundation Source: PRINCE2 Foundation handbook and online resources

QUESTION 127

Which are characteristics of stakeholders?

- 1. They are often affected by the project
- 2. They agree with every project objective
- 3. They are only/always external to the corporate organization
- 4. They typically interact with the project
- * 1 and 2
- * 2 and 3
- * 3 and 4
- * 1 and 4

Stakeholders in PRINCE2 are typically characterized by being affected by the project (either through impact or interest) and frequently interacting with the project, contributing inputs or being consulted for various aspects. This recognizes stakeholders as

both internal and external to the organization, and not all stakeholders necessarily agree with every project objective. References: PRINCE2 Foundation Handbook, Stakeholder section.

QUESTION 128

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- * quality
- * supplier
- * risk
- * product

QUESTION 129

Which is a typical core activity within configuration management?

- * Issue management
- * Quality inspection
- * Identification
- * Preparation

QUESTION 130

What is a description of a purpose of the 'quality' practice?

- * To enable the project products to meet the documented expectations of the user
- * To document fundamental information to make rational sneer (Wert commissioning the project
- * To establish the basis for the project, to enable the work to deliver the project product to be understood
- * To monitor the allocated work, deal with issues, and allocate additional work if required

The purpose of the 'Quality' practice in PRINCE2 is to ensure that the project's products meet the documented expectations of the user or stakeholders. This involves defining quality requirements and standards for the project and its products and setting out the necessary activities to achieve these standards, thereby ensuring that the project delivers outputs that are fit for use.References: (PRINCE2 7 Foundation Handbook, AXELOS)

QUESTION 131

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- * Controlling a Stage
- * Closing a Project
- * Directing a Project
- * Managing a Stage Boundary

QUESTION 132

Which is a purpose of the ' initiating a project ' process?

- * To produce a stage plan for each stage of a multi-stage project
- * To enable the project board to decide whether it is worthwhile to initiate a project
- * To provide a fixed point at which acceptance for the project product is confirmed
- * To enable an organization to understand the work needed to deliver the project's products

Explanation/Reference:

Reference http://prince2.wiki/Initiating_a_Project#Objective

QUESTION 133

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- * That the appropriate number and type of meetings are held
- * That the project is divided into an appropriate number of stages
- * That the appropriate information is provided to make decisions
- * That the project method relates to the project's environment
- Explanation/Reference:

Reference http://prince2.wiki/Tailor_to_suit_the_project_environment

QUESTION 134

When is a work breakdown structure MOST useful?

- * When there are multiple work packages with a mix of internal and external resources
- * in a simple project with one work package for the work of a small team
- * When establishing a change authority aligned to project tolerances
- * When assuring business, user and supplier aspects of project performance

A Work Breakdown Structure (WBS) is most useful when managing projects with multiple work packages that involve a combination of internal and external resources. The WBS helps in organizing and defining the total scope of the project by breaking down the project deliverables into smaller, more manageable components, facilitating better planning, allocation, and control of resources.References: (PRINCE2 7 Foundation Handbook, AXELOS)

QUESTION 135

Which approach must be followed as a minimum requirement for applying the plans theme?

- * Activity-based planning
- * Product-based planning
- * Agile
- * Risk management

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QUESTION 136

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- * Product Description
- * Team Plan
- * Work Package
- * Stage Plan

QUESTION 137

Which is an objective of the 'controlling a stage' process?

- * To review the business justification for the project
- * To replan the current stage when directed
- * To develop products to defined quality criteria
- * To produce a learn plan for the work package

An objective of the 'Controlling a Stage' process in PRINCE2 is to replan the current stage when directed.

This process handles day-to-day management of the project, and includes responding to issues that might impact the stage plan, requiring replanning to ensure project objectives can still be met.References:

PRINCE2 Foundation Manual

QUESTION 138

Which is an objective of the ' directing a project ' process?

- * To tailor the project's products and roles so that the project suits the circumstances
- * To respond to the project mandate by starting up a project
- * To provide an interface between the project and corporate management
- * To ensure the stage products are delivered to the stated quality standards

Reference:

https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ

QUESTION 139

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- * Directing a project
- * Managing a stage boundary
- * Controlling a stage
- * Starting up a project

The Controlling a Stage process ensures focus on the delivery of a stage's products and helps avoid uncontrolled change by managing by exception, authorizing work packages, and monitoring the stage's progress against its plan. References: PRINCE2 Foundation Training Manual; PRINCE2 2017 Foundation handbook.

QUESTION 140

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- * change authority
- * project assurance
- * project support
- * senior user

In PRINCE2, if the role of project support is not allocated to another person, it is assigned to the project manager. Project support involves assisting with the management of the project by handling administrative tasks, configuration management, and other support functions. References: PRINCE2 Foundation Handbook, Project Support section.

QUESTION 141

Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

- * Principles
- * Processes
- * Tailoring PRINCE2 to the project environment
- * Themes

QUESTION 142

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work

Packages for the work performed in the final stage.

2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved. Packages for the work performed in the final stage.

- * Only 1 is true
- * Only 2 is true
- * Both 1 and 2 aretrue
- * Neither 1 or 2 are true

QUESTION 143

Which statement about stages is true?

- * Management stages should be of the same duration
- * The use of technical stages is mandatory
- * The use of management stages is mandatory
- * Management stages are driven by specialist teams

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